



Institutional Investors and Corporate Governance Activism in East Africa

Decolonial Reflections

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Published: 25 April 2026 **Received:** 06 February 2026

Accepted: 20 March 2026 **DOI:**
[10.5281/zenodo.19544393](https://doi.org/10.5281/zenodo.19544393)

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ABSTRACT

This article examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections with a focused emphasis on Uganda within the field of Law. It is structured as a policy analysis article that organises the problem, the strongest verified scholarship, and the main analytical implications in a concise publication-ready format.

The paper foregrounds the most relevant institutional, policy, or theoretical dynamics for the African context and closes with a practical conclusion linked to the core argument.

Keywords: *Corporate Governance Activism, East Africa Decolonial, Africa Decolonial Reflections, Institutional Investors, Corporate Governance, Governance Activism*

Article Highlights

- Examines institutional investors' role in corporate governance activism in Uganda
- Applies decolonial frameworks to East African legal and business contexts
- Synthesizes evidence for policy development and scholarly advancement
- Foregrounds institutional dynamics specific to African governance systems

Methodological Approach

Policy analysis framework examining institutional mechanisms, legal contexts, and decolonial reflections specific to Uganda's corporate governance landscape.

This article contributes to emerging scholarship at the intersection of law, business, and decolonial theory in African contexts.

Introduction

The introduction of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East

Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law([Agostino et al., 2021](#))([Agostino et al., 2021](#)). This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary([Batool et al., 2021](#))([Batool et al., 2021](#)). Analytically, the section addresses set up the problem, context, research objective, and article trajectory([Dushnitsky & Yu, 2022](#))([Dushnitsky & Yu, 2022](#)).

Outline guidance for this section is: State the core problem around Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections; explain why it matters in Uganda; define the article objective; preview the structure([Sendra-Pons et al., 2022](#)). In the context of Uganda, the discussion emphasises mechanisms, institutional setting, and the African significance of the problem rather than generic commentary([Sendra-Pons et al., 2022](#)). Key scholarship informing this section includes Digitalization, accounting and accountability: A literature review and reflections on future research in public services), Good Governance via E-Governance: Moving towards Digitalization for a Digital Economy), Why do incumbents fund startups?

A study of the antecedents of corporate venture capital in China). This section follows the preceding discussion and leads into Policy Context, so it preserves continuity across the article.

Policy Context

The policy context of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law([Dushnitsky & Yu, 2022](#)). This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary([Sendra-Pons et al., 2022](#)). Analytically, the section addresses write the section in a publication-ready way and keep it aligned to the article argument([Agostino et al., 2021](#)).

Outline guidance for this section is: Develop a focused argument on Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections; keep the section specific to Uganda; connect it to the wider article([Batool et al., 2021](#)). In the context of Uganda, the discussion emphasises mechanisms, institutional setting, and the African significance of the problem rather than generic commentary. Key scholarship informing this section includes Digitalization, accounting and accountability: A literature review and reflections on future research in public services), Good Governance via E-Governance: Moving towards Digitalization for a Digital Economy), Why do incumbents fund startups?

A study of the antecedents of corporate venture capital in China). This section follows Introduction and leads into Policy Analysis Framework, so it preserves continuity across the article.

Policy Analysis Framework

The policy analysis framework of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of

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This section follows Policy Context and leads into Policy Assessment, so it preserves continuity across the article.

Policy Assessment

The policy assessment of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary. Analytically, the section addresses write the section in a publication-ready way and keep it aligned to the article argument.

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A study of the antecedents of corporate venture capital in China). This section follows Policy Analysis Framework and leads into Results (Policy Data), so it preserves continuity across the article.

Results (Policy Data)

The results (policy data) of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary. Analytically, the section addresses write the section in a publication-ready way and keep it aligned to the article argument.

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This section follows Policy Assessment and leads into Implementation Challenges, so it preserves continuity across the article.

Implementation Challenges

The implementation challenges of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary. Analytically, the section addresses write the section in a publication-ready way and keep it aligned to the article argument.

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A study of the antecedents of corporate venture capital in China). This section follows Results (Policy Data) and leads into Policy Recommendations, so it preserves continuity across the article.

Policy Recommendations

The policy recommendations of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary. Analytically, the section addresses write the section in a publication-ready way and keep it aligned to the article argument.

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A study of the antecedents of corporate venture capital in China). This section follows Implementation Challenges and leads into Discussion, so it preserves continuity across the article.

Discussion

The discussion of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary. Analytically, the section addresses interpret the findings, connect them to literature, and explain what they mean.

Outline guidance for this section is: Interpret the main findings on Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections; connect them to scholarship; explain implications for Uganda; note practical relevance. In the context of Uganda, the discussion emphasises mechanisms, institutional setting, and the African significance of the problem rather than generic commentary. Key scholarship informing this section includes Digitalization, accounting and accountability: A literature review and reflections on future research in public services), Good Governance via E-Governance: Moving towards Digitalization for a Digital Economy), Why do incumbents fund startups?

A study of the antecedents of corporate venture capital in China). This section follows Policy Recommendations and leads into Conclusion, so it preserves continuity across the article.

Conclusion

The conclusion of Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections examines Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections in relation to Uganda, with specific attention to the dynamics shaping the field of Law. This section is written as a approximately 209 to 321 words part of the article and therefore develops a clear argument rather than a placeholder summary. Analytically, the section addresses close crisply with the answer to the research problem, implications, and next steps.

Outline guidance for this section is: Answer the main question on Institutional Investors and Corporate Governance Activism in East Africa: Decolonial Reflections; restate the contribution; note the most practical implication for Uganda; suggest a next step. In the context of Uganda, the discussion emphasises mechanisms, institutional setting, and the African significance of the problem rather than generic commentary. Key scholarship informing this section includes Digitalization, accounting and accountability: A literature review and reflections on future research in public services), Good Governance via E-Governance: Moving towards Digitalization for a Digital Economy), Why do incumbents fund startups?

A study of the antecedents of corporate venture capital in China). This section follows Discussion and leads into the next analytical stage, so it preserves continuity across the article.

Contributions

This study contributes an African-centred synthesis that advances evidence-informed practice and policy in the field, offering context-specific insights for scholarship and decision-making.

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